



## **Christopher “Ryan” Henry**

### **Principal Deputy Under Secretary of Defense for Policy**

Ryan Henry was appointed by President George W. Bush, confirmed by the Senate, and has served as principal deputy under secretary of defense for policy since February 2003. He is an advisor to the secretary, deputy secretary, and under secretary of defense on policy, strategy, transformation, force structure, global posture, and on the execution of deliberate and contingency plans by combatant commanders in support of the national objectives. Additionally, he provides strategy and resource guidance to senior Defense Department officials and represents the under secretary of defense for Policy in a variety of fora.

Mr. Henry's professional career spans twenty-four years of military service, including work in government operations, leading-edge research and development, and policy analysis. He served as an aviation squadron commander, congressional staffer, experimental test pilot, and technology/warfare architect.

Prior to appointment as principal deputy, Mr. Henry was corporate vice president for technology and business development at Science Applications International Corporation (SAIC). Before joining SAIC, Mr. Henry was a senior fellow at the Center for Strategic and International Studies (CSIS) in Washington, DC, where he led the Information-based Warfare initiative and served as director of the “Conflict in the Digital Age” Project. He also served as a program manager and information systems architect for the Defense Advanced Research Projects Agency (DARPA).

Mr. Henry coauthored *The Information Revolution and International Security*, has written for a variety of periodicals, and provided commentary to domestic and overseas broadcast news organizations.